

# Earnings Presentation 2Q 2026



بنك الرياض  
Riyad Bank

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## Highlights

# 1H 2026 Performance Highlights

## Sustainable balance sheet growth



₺ 534Bn

▲ +3% YTD  
Total Assets

₺ 378Bn

▲ +1% YTD  
Loans, Net

₺ 453Bn

▲ +2% YTD  
Total Liabilities

₺ 348Bn

▲ +5% YTD  
Customer Deposits

## Quality earnings expansion



₺ 9.3Bn

▲ +4% YOY  
Operating Income, net

₺ 5.3Bn

▲ +4% YOY  
Net Income

29.2%

▼ -70bps YOY  
Cost to Income Ratio

16.0%

▼ -89bps YOY  
Return on Equity

## Healthy & resilient financial ratios



0.88% —

NPL Ratio  
Proactive NPL Management

19.4% —

Total CAR  
Strong Capitalization

149% —

NPL Coverage Ratio  
Healthy Coverage

81.0% —

SAMA weighted LDR  
Comfortable Liquidity

# Strategy Update

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## Strategic Ambition

# With the Board's aspiration as our North Star, we have defined an exciting vision and strategic pillars for 2030





# 2Q 2026 Financial Performance



## Financial Performance Highlights

# Sustainable profitability driven by operating income growth and improved efficiencies



Balance sheet expansion mainly driven by strong investments growth, while loans moderated

which was funded mostly by customers' deposits while NIBs share was lower

Total assets  
2Q-26

+2.7%



YTD

Loans & advances, net  
2Q-26

+1.2%



YTD

Deposits  
2Q-26

+5.0%



YTD

NIBs Share (%)

47.2% 43.7%

4Q 25 2Q 26



Sustained growth in profitability driven by operating income growth

with NSCI shows a modest increase driven by asset growth despite margin contraction

Net income  
1H-26

+3.5%



YoY

ROAE (%)

16.9% 16.0%

1H 25 1H 26

NSCI  
1H-26

+4.3%



YoY

NSCI Margin (%)

2.99% 2.81%

1H 25 1H 26



Improved efficiencies driven by positive jaws while investments in strategic initiatives commence

Asset quality remains strong through proactive management of NPLs, while CoR is relatively stable

CIR (%)

30.0% 29.2%

1H 25 1H 26

Expenses before  
Impairments  
1H-26

+1.1%



YoY

CoR\* (%)

0.36% 0.40%

1H 25 1H 26

NPL Ratio (%)

1.13% 0.88%

2Q 25 2Q 26



Strong and resilient liquidity position

with solid capitalization well above regulatory minima

LCR  
2Q-26

138.7%

SAMA weighted LDR  
2Q-26

81.0%

Tier 1 Ratio  
2Q-26

16.7%

Total CAR  
2Q-26

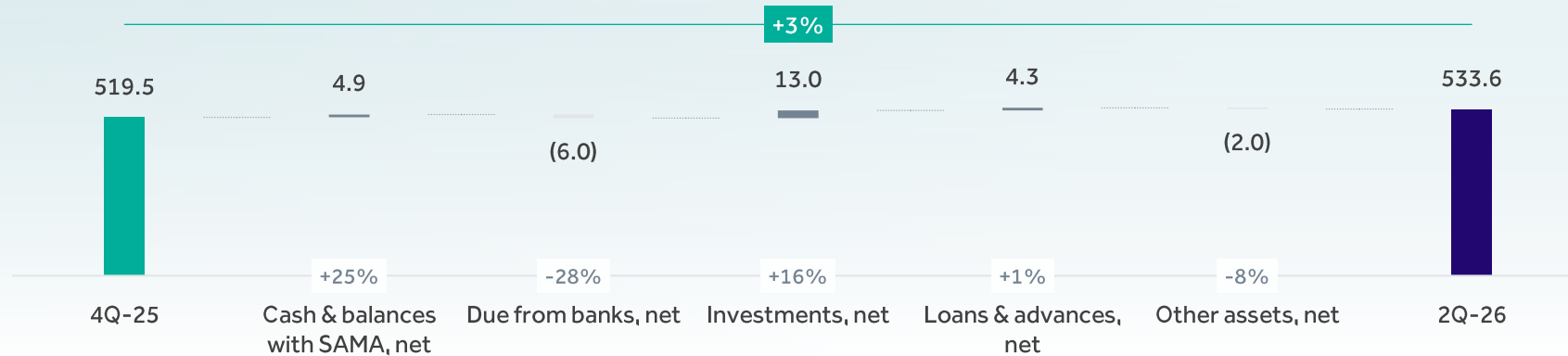
19.4%



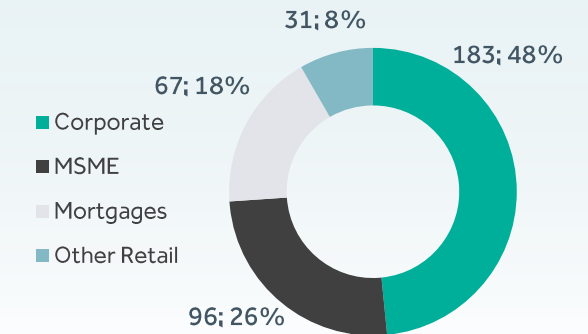
## Assets and Financing

# Strategic balance sheet expansion primarily driven by a strong growth in the investment portfolio

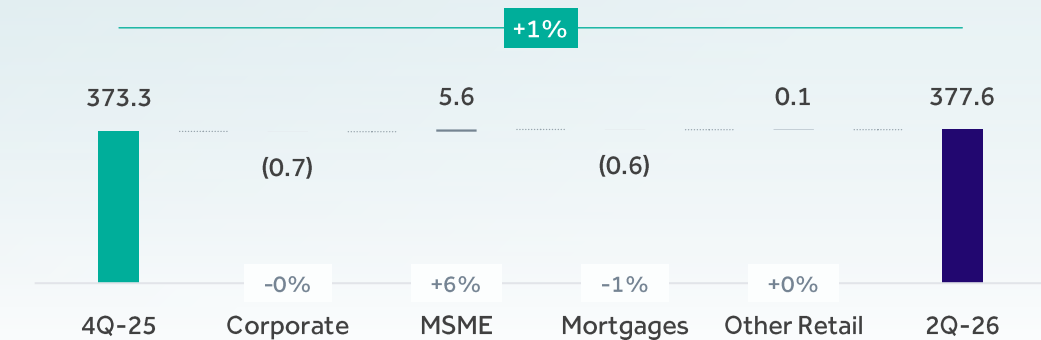
Total Assets Movement YTD (₹bn)



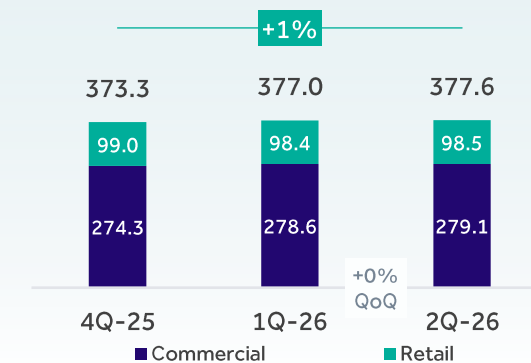
Loans &amp; Advances, Net Composition 2Q-26 (₹bn)



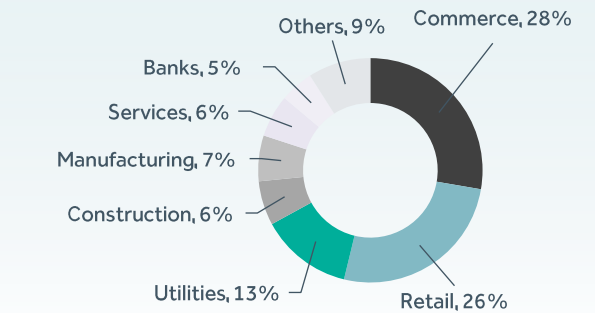
Loans &amp; Advances, Net Movement YTD (₹bn)



Loans, Net by Segment (₹bn)



Loans &amp; Advances, Net by Sector 2Q-26 (₹bn)

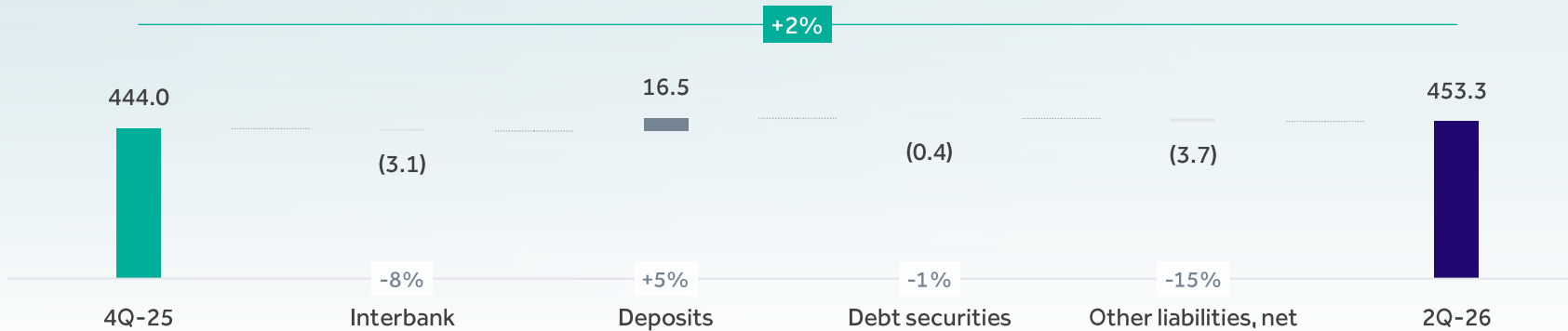




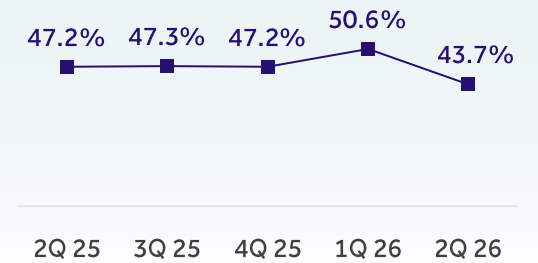
## Liabilities, Funding and Liquidity

# Customers' deposits continues to drive funding growth with liquidity position remains healthy and well ahead of regulatory requirements

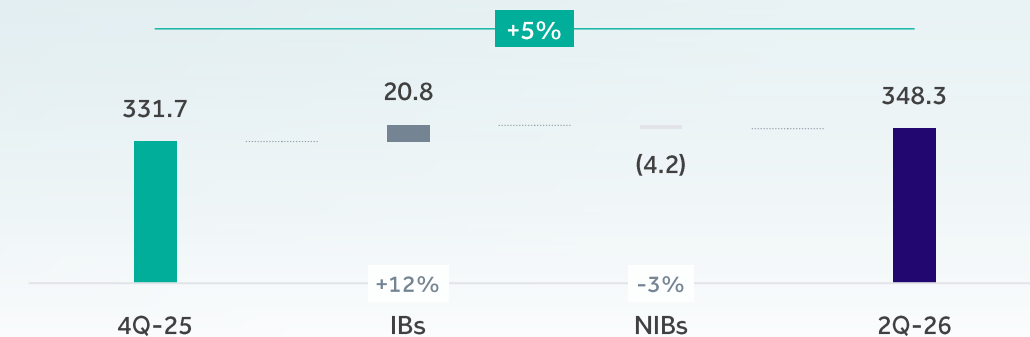
Total Liabilities Movement YTD (₪bn)



NIBs % of Total Deposits (%)



Total Customers' Deposits Movement YTD (₪bn)

NSFR  
2Q-26

+2.8% YTD

112.0%

SAMA Weighted LDR  
2Q-26

-0.9% YTD

81.0%

LCR  
2Q-26

-8.1% YTD

138.7%

Headline LDR  
2Q-26

-4.1% YTD

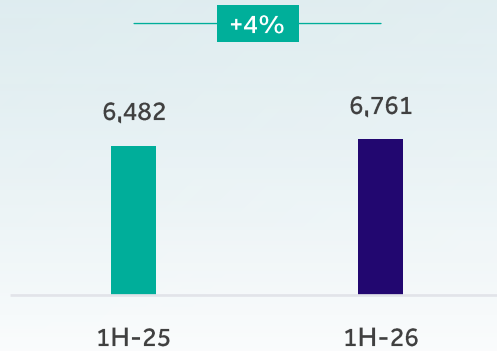
108.4%



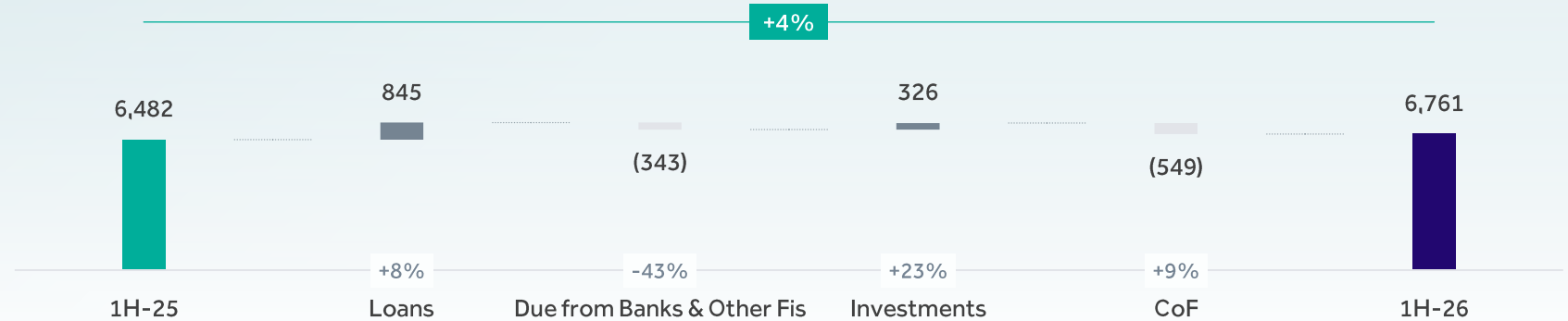
## Net Special Commission Income &amp; Margin

NSCI witnessed a modest increase, propelled by volume growth which was offset by higher cost of funds

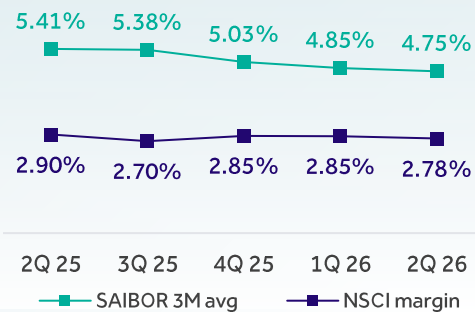
NSCI (₹mn)



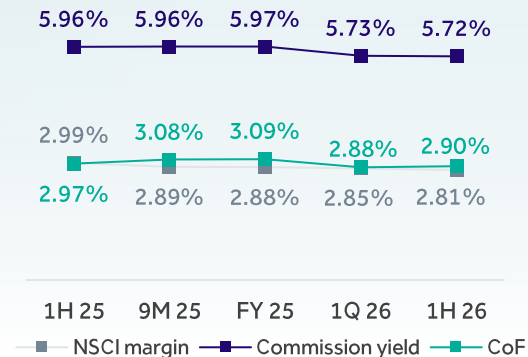
NSCI Movement YoY (₹mn)



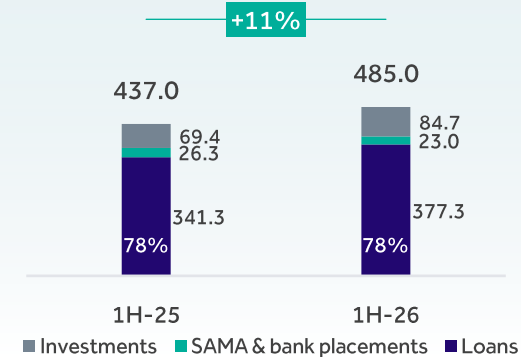
Quarterly NSCI Margin and SAIBOR Trend (%)



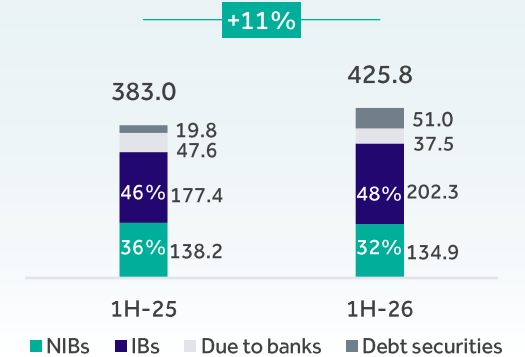
YTD NSCI margin (%)



Average Earning Assets (₹bn)



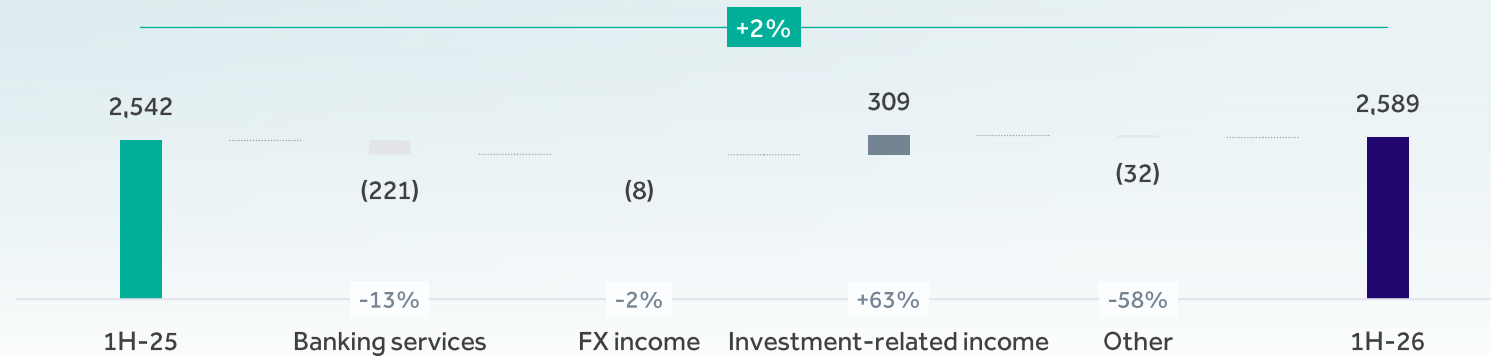
Average Bearing Liabilities (₹bn)



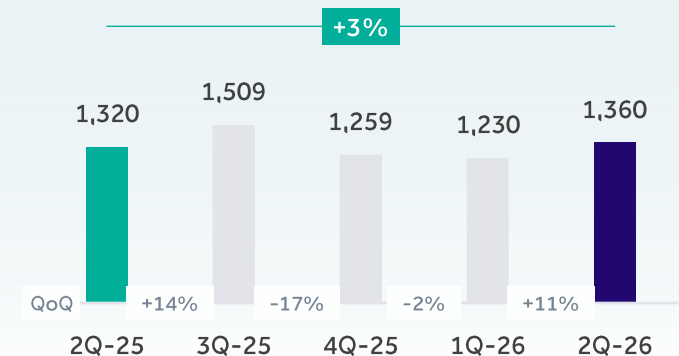
## Fee &amp; Other Income

Expanding products offering with continuous focus on cross-sell activities offset the lower fees from banking services

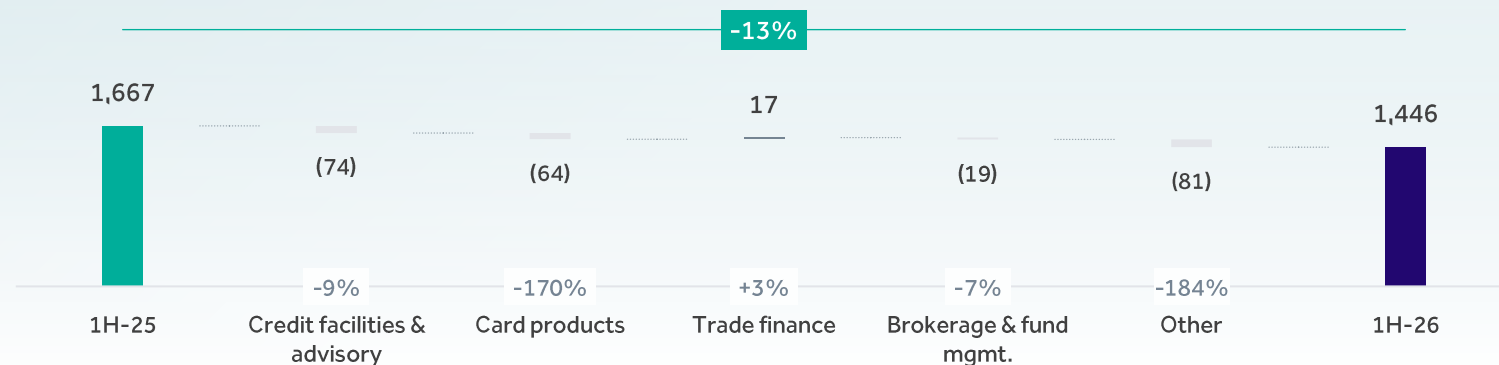
Fee &amp; Other Income Movement YoY (¥mn)



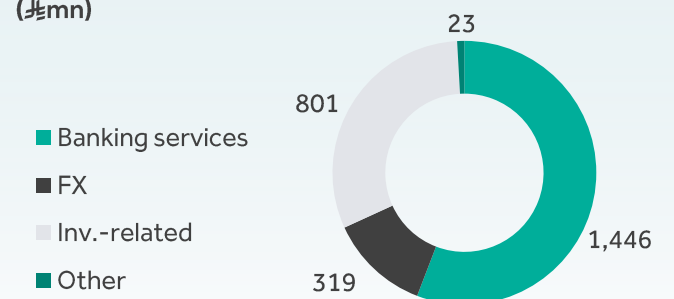
Quarterly Fee &amp; Other Income (¥mn)



Fee Income from Banking Services Movement YoY (¥mn)



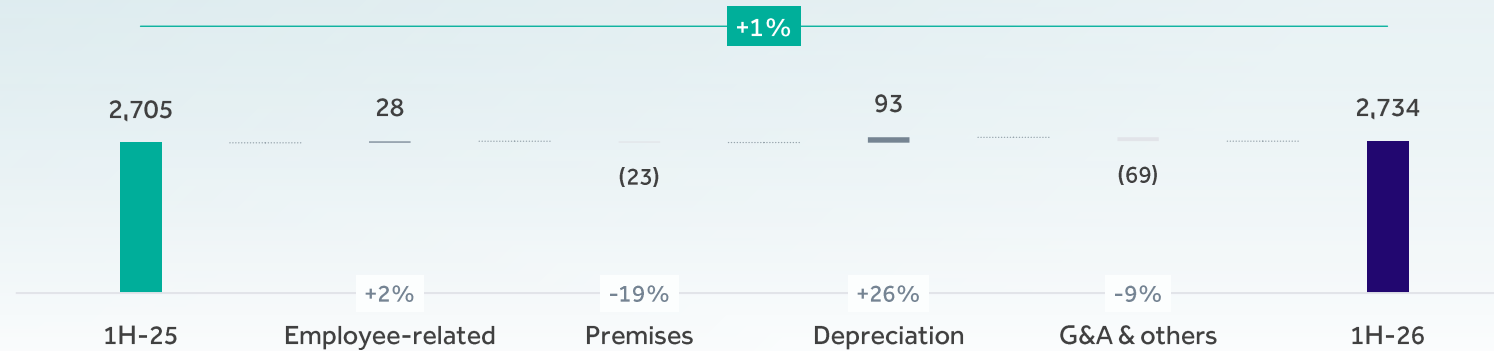
Fee &amp; Other Income Composition, 1H-26 (¥mn)



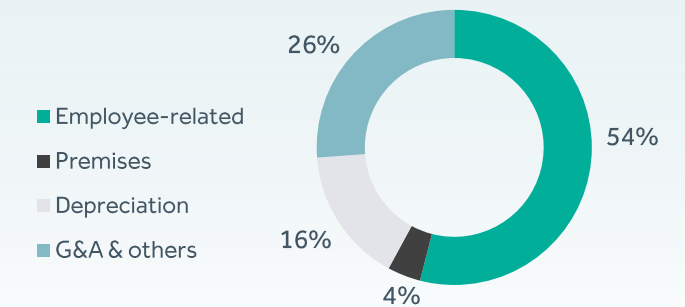
## Operating Expenses and Efficiency

Cost discipline and improved efficiencies resulted in maintaining healthy positive jaws despite ongoing investments in people, infrastructure and digital capabilities

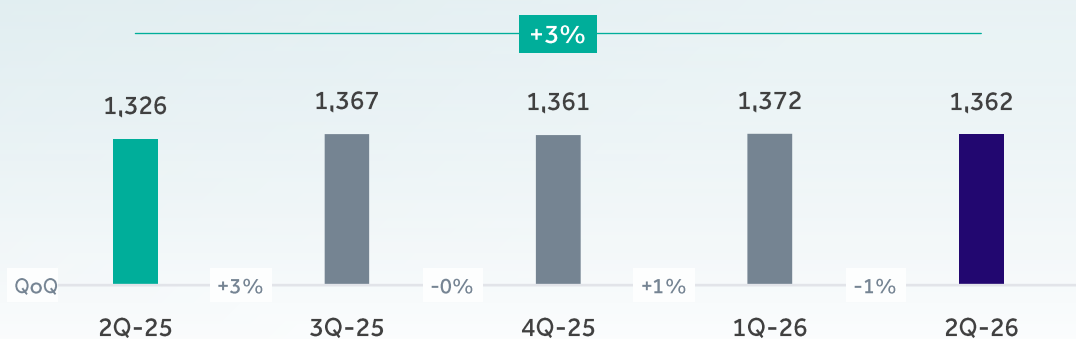
Expenses before Impairment Movement YoY (£mn)



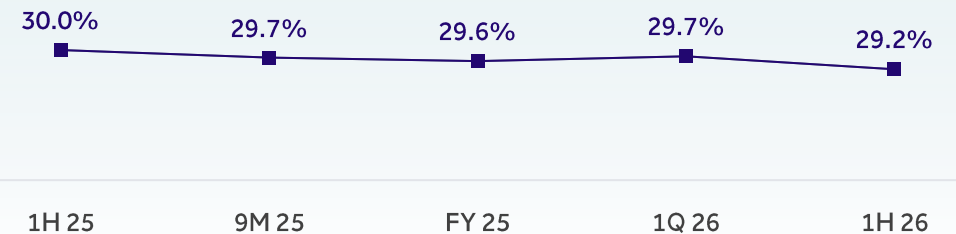
Expenses before Impairments Composition, 1Q-26 (%)



Quarterly Expenses before Impairment (£mn)



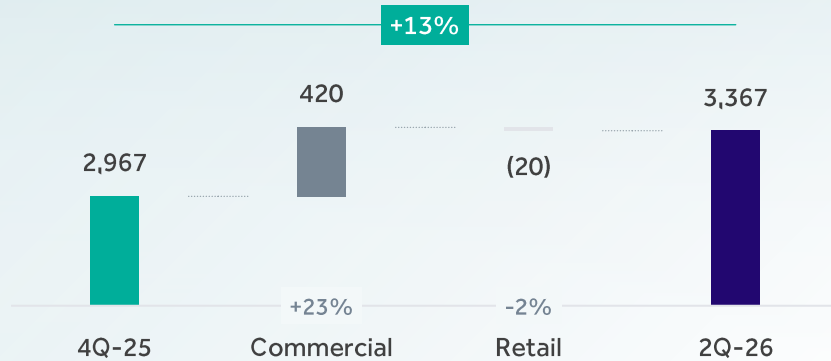
Cost to Income Ratio (%)



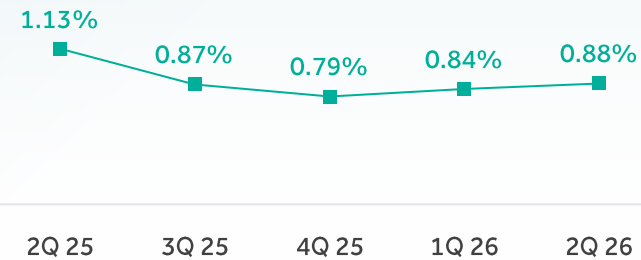
## Impairment Charge and Cost of Risk

Proactive risk management and sound asset quality resulted in healthy NPLs, stable NPL coverage ratio and normalized cost of credit risk

NPL Movement by Sector YTD (₹mn)



NPL Ratio (%)



NPL Coverage Ratio

2Q-26

-0.9% YTD

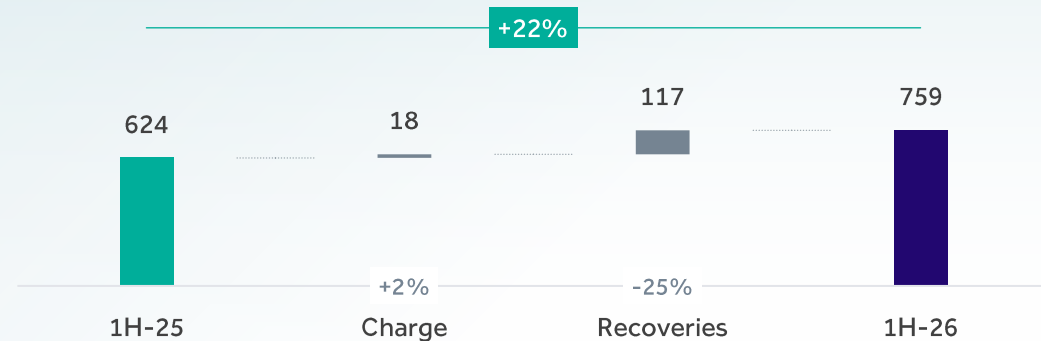


149.2%

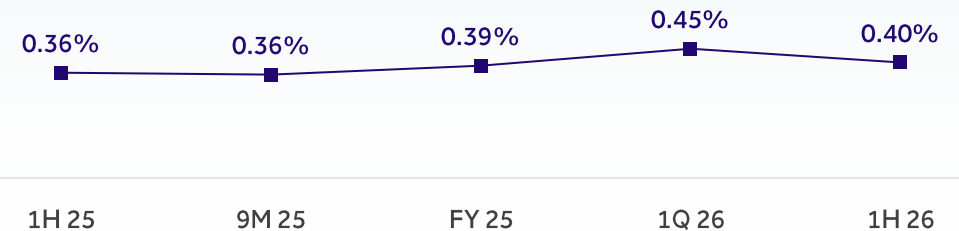
Stage-wise ECL on Gross Loans, 2Q-26, YTD

| Stage 1     | Stage 2    | Stage 3    |
|-------------|------------|------------|
| 0.25%       | 8.6%       | 50.6%      |
| ▲<br>+0.01% | ▼<br>-1.9% | ▲<br>+0.6% |

Impairments for Credit Losses Movement YoY (₹mn)



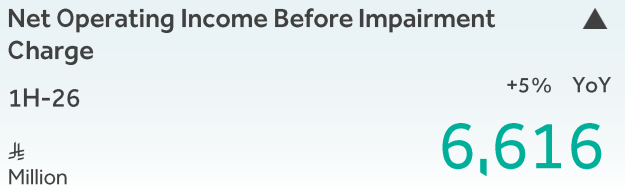
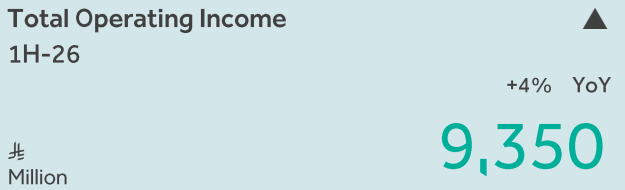
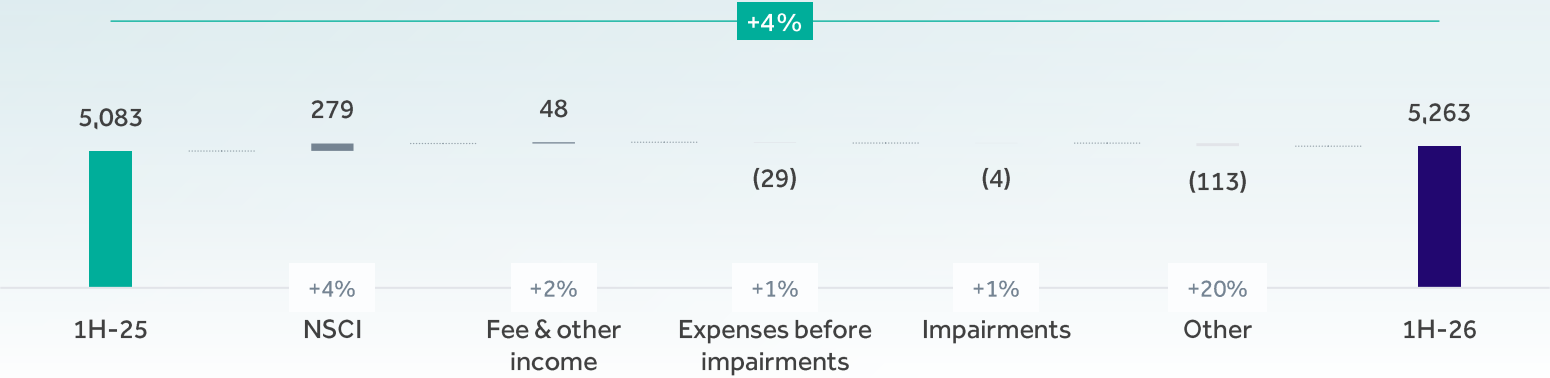
Cost of Credit Risk (%)



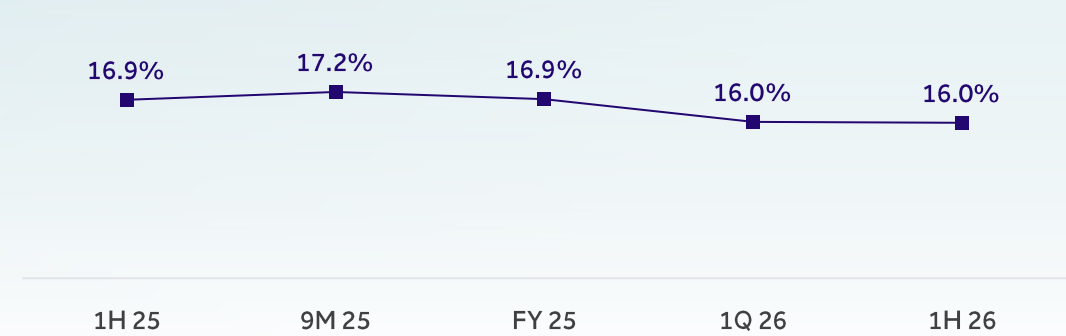


# Together these factors drove quality earnings growth

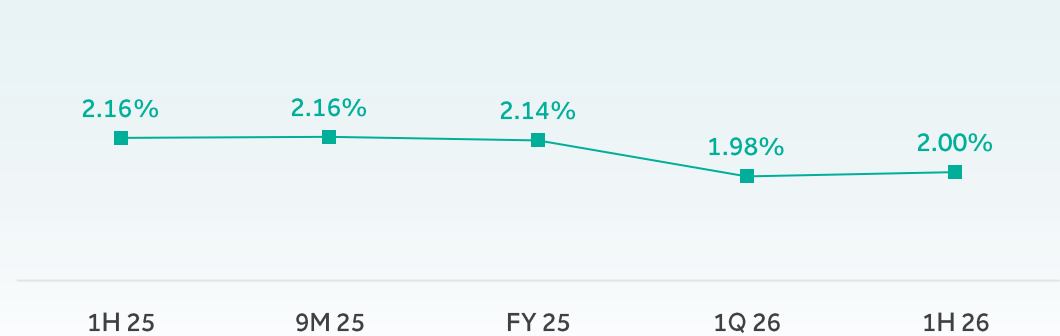
Net Income Movement YoY (¥mn)



ROAE (%)



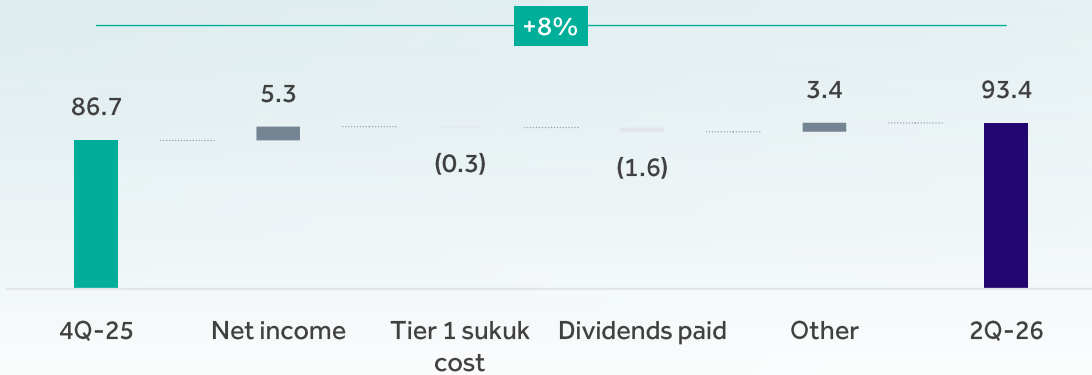
ROAA (%)



## Capitalization

# While capitalization remains healthy and well ahead of regulatory minima

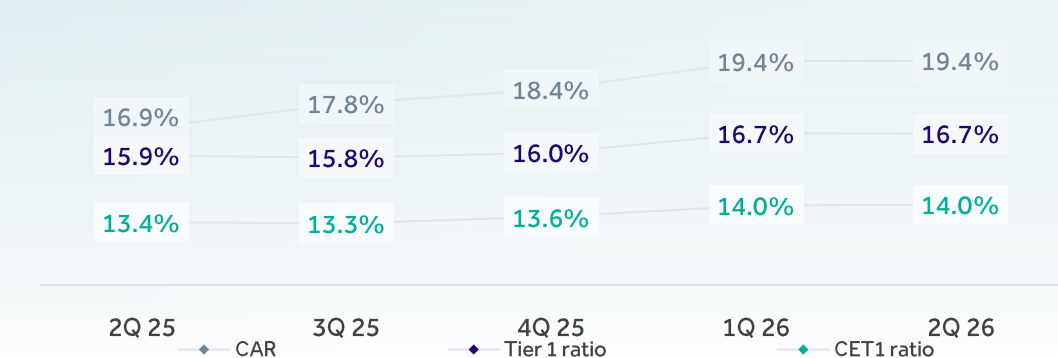
Total Regulatory Capital Movement YTD (฿bn)



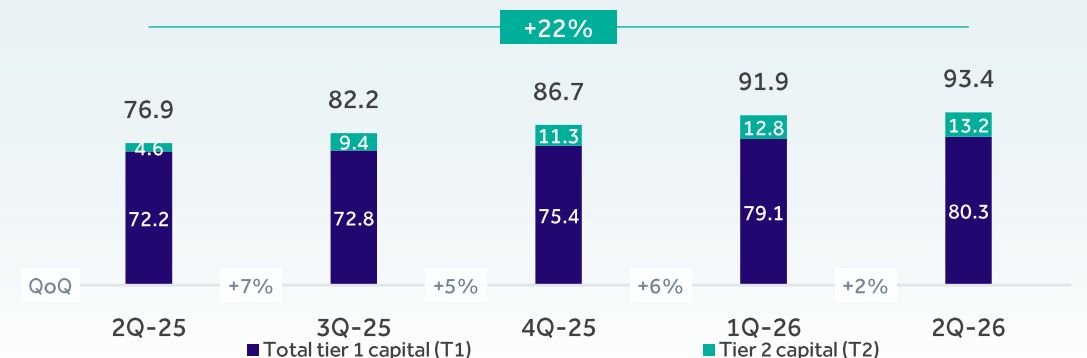
Risk Weighted Assets (฿bn)



Capital Ratios (%)



Total Regulatory Capital (฿bn)



## Guidance Update

# Reflecting near-term market dynamics, while long-term goals remain on track

|                                        |                                                                                                                 | 1H 2026                      | FY 2026 Guidance                                                    | Drivers                                                                                                                              |
|----------------------------------------|-----------------------------------------------------------------------------------------------------------------|------------------------------|---------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------|
| Balance Sheet                          |  Loans, Net                    | <b>₹ 378bn</b><br>(1.2% YTD) | <b>Mid to High Single Digit</b><br>(Revised from High Single Digit) | Healthy credit demand enables continued focus on selective and value-added growth                                                    |
| Profitability                          |  Net Special Commission Income | <b>₹ 6.8bn</b><br>(4.3% YoY) | <b>Mid to High Single Digit</b><br>(Revised from High Single Digit) | Asset mix and repricing efforts will support NSCI growth during the year                                                             |
|                                        |  Cost to Income                | <b>29.2%</b>                 | <b>Below 30.0%</b>                                                  | Cost discipline will continue despite ongoing investments in people, infrastructure and digital capabilities                         |
|                                        |  Return on Equity              | <b>16.0%</b>                 | <b>Above 15.75%</b><br>(Revised from Above 16%)                     | Sustained ROAE supported by top line growth and improved efficiencies                                                                |
| Asset Quality                          |  Cost of Credit Risk          | <b>40bps</b>                 | <b>35bps – 45bps</b><br>(Revised from 30bps – 40bps)                | Prudent and proactive risk management while continuing to focus on recoveries to support cost of credit risk                         |
| Capital                                |  Tier 1 Capital Ratio        | <b>16.7%</b>                 | <b>Above 17.5%</b><br>(Revised from Above 15%)                      | Reflecting disciplined capital management, sustained internal capital generation and a calibrated balance sheet and capital position |
| <b>2030 ROE Aspiration: High Teens</b> |                                                                                                                 |                              |                                                                     |                                                                                                                                      |



# Q&A



# Appendix

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# Embedding Sustainability into the Bank’s strategy



Environmental

| Net Zero financed emissions by 2060                                                                                                   |                                                                                                                                                           |        |             |
|---------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|--------|-------------|
|                                                                                                                                       | 2023 Baseline                                                                                                                                             | 2025   | 2030 Target |
| Power (tCO2e/GWh)                                                                                                                     | 193*                                                                                                                                                      | 285    | 186         |
| Iron & Steel (tCO2e/t steel)                                                                                                          | 1.3*                                                                                                                                                      | 1.3    | 1.3         |
| Net Zero operations 2035                                                                                                              |                                                                                                                                                           |        |             |
|                                                                                                                                       | 2023 Baseline                                                                                                                                             | 2025   |             |
| Scope 1 (tCO2e)                                                                                                                       | 3,683                                                                                                                                                     | 2,992  |             |
| Scope 2 (tCO2e)                                                                                                                       | 67,837*                                                                                                                                                   | 65,925 |             |
| Total (tCO2e)                                                                                                                         | 71,519                                                                                                                                                    | 68,917 |             |
| *Baseline values restated against values published in the Bank's Strategy Whitepaper.                                                 |                                                                                                                                                           |        |             |
| Scale sustainable finance products and services                                                                                       |                                                                                                                                                           |        |             |
| Successful publication of <a href="#">Sustainable Finance Framework</a> (SFF) and <a href="#">SFF Second Party Opinion by Moody's</a> | The target of ₦ 20bn by 2030 has been accomplished in 2025 ahead of schedule. A new target of ₦ <b>60bn</b> of sustainable finance has been set for 2030. |        |             |
| Successful publication of <a href="#">Transition Finance Framework</a> (TFF) and <a href="#">TFF Second Party Opinion by Moody's</a>  | The current eligible sustainable finance portfolio (incl. retail assets) has surpassed ₦ 42bn.                                                            |        |             |
| Successful Publication of <a href="#">2025 Sustainable Finance Allocation &amp; Impact Report</a>                                     |                                                                                                                                                           |        |             |
| Tree planting Bukra Nursery                                                                                                           |                                                                                                                                                           |        |             |
| Q2 2026                                                                                                                               | 290,000 Trees                                                                                                                                             |        |             |

## Rating Agency Score

| Bloomberg ESG score                           | S&P Global ESG Score                      | MSCI ESG Rating                           | Sustainalytics ESG Score                       | CDP ESG score                                                 |
|-----------------------------------------------|-------------------------------------------|-------------------------------------------|------------------------------------------------|---------------------------------------------------------------|
| <b>2.85</b> As of 2025<br>▲ From 1.62 in 2024 | <b>27</b> As of 2025<br>▲ From 20 in 2024 | <b>A</b> As of 2025<br>▲ From BBB in 2024 | <b>23.4</b><br>2024 & 2025 scores are the same | <b>Climate: D</b> (disclosure)<br><b>Water: C</b> (awareness) |
| RB is in the 66.4 percentile (Above Median)   |                                           |                                           |                                                |                                                               |

| Social                                                                                                                                                                                                                                                                                   |                                                                                                                                                                             |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Design tailored ESG training programs to develop and attract talents                                                                                                                                                                                                                     |                                                                                                                                                                             |
| 2026 Target                                                                                                                                                                                                                                                                              | Train 100% of employees in mandatory ESG topics and invest in leadership programs.                                                                                          |
| 2026 Update                                                                                                                                                                                                                                                                              | 62% employees completed the trainings by Jun.                                                                                                                               |
| Increase women leadership representation and diversity / inclusion initiatives                                                                                                                                                                                                           |                                                                                                                                                                             |
| 2027 Target                                                                                                                                                                                                                                                                              | 35–40% women in workforce.<br>20–30% women in leadership.                                                                                                                   |
| 2026 Update                                                                                                                                                                                                                                                                              | 29.9% women in workforce<br>16%* women in leadership                                                                                                                        |
| * The Bank has expanded the definition for leadership roles considered under this KPI.                                                                                                                                                                                                   |                                                                                                                                                                             |
| Al- Hajj initiative                                                                                                                                                                                                                                                                      |                                                                                                                                                                             |
| Riyad Bank’s Al- Hajj campaign delivered a range of impactful initiatives supporting vulnerable groups across Saudi Arabia, including Pilgrims, widows, and social security beneficiaries. The campaign included campaigns for people with disabilities and productive families’ Kiosks. |                                                                                                                                                                             |
| Reached <b>620+</b> beneficiaries across Saudi Arabia.                                                                                                                                                                                                                                   |                                                                                                                                                                             |
| Blood donation                                                                                                                                                                                                                                                                           |                                                                                                                                                                             |
| During Q2 2026, Riyad Bank organized a blood donation campaign at Four regions across the kingdom of Saudi Arabia , in collaboration with Damy Association, 10 to 23, aiming to support blood banks in Makkah during the Al-Hajj season and raise awareness                              |                                                                                                                                                                             |
| Social impact                                                                                                                                                                                                                                                                            | <ul style="list-style-type: none"><li>Number of Doners: 1,610</li><li>Total Volume collected: 724,500 ml</li><li><b>5,460 lives saved</b></li><li>Volunteers: 110</li></ul> |
|                                                                                                                                                                                                                                                                                          |                                                                                                                                                                             |
| Rowad Bukra Program                                                                                                                                                                                                                                                                      |                                                                                                                                                                             |
| Riyad Bank launched the Rowad Bukra Program in Riyadh and Hail to prepare Saudi university students for the workforce through leadership development and mentorship in collaboration with Keyss Impact.                                                                                  |                                                                                                                                                                             |

| Governance                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Integrate sustainability in Governance and Board (create sustainability committee) |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| 3 tier level governance                                                            | <ul style="list-style-type: none"><li>Board Sustainability Committee</li><li>Executive Sustainability Strategy Committee</li><li>Sustainability Strategy, Sustainable Finance, and Corporate Social Responsibility Working Groups</li></ul>                                                                                                                                                                                                                                      |
| Sustainability policies                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| 2025 Update                                                                        | A Bank-wide Sustainability Policy has been developed and is pending the final approval                                                                                                                                                                                                                                                                                                                                                                                           |
| ESG risk management frameworks and policies                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| 2027 Target                                                                        | Develop ESG risk management frameworks and policies                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 2026 Update                                                                        | Phase 1: Capacity building – completed;<br>Phase 2: implementation phase – underway<br><ul style="list-style-type: none"><li>The ESG &amp; climate risk policy has been approved by the BoD.</li><li>Sector exclusions have been embedded into the Corporate Credit Risk Business and Risk Acceptance Criteria. Excluded sectors are: thermal coal/coal-fired power plants; palm oil; alcohol production, distribution and sale; gambling operations; arctic drilling.</li></ul> |
| Disclose in line with best practices and standards                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| 2027 Target                                                                        | Align ISSB disclosures.                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| 2026 Update                                                                        | The Bank has published its <a href="#">2025 Sustainability Report</a> achieving over 65% alignment with ISSB standards.                                                                                                                                                                                                                                                                                                                                                          |
| Engage with regulator and industry to shape Sustainability practices in the region |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| 2025 Target                                                                        | Join four industry partnerships                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| 2026 Update                                                                        | <ul style="list-style-type: none"><li>Riyad Bank is a signatory to UNGC, UN PRB, PCAF, CDP and LMA.</li><li>Riyad Bank published its first <a href="#">Principles for Responsible Banking progress statement</a>.</li><li>Riyad Bank is actively engaged with the Saudi Central Bank (SAMA) and the Ministry of the Economy &amp; Planning on developing key areas of national sustainability policy.</li></ul>                                                                  |

## 2026 Awards

|                       |                                                                                                                                                                                                                     |
|-----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| The Digital Banker    | <ul style="list-style-type: none"><li>Best Institution for Sustainable Finance—KSA</li><li>Best Wholesale / Transaction Bank for Sustainable Finance—KSA</li><li>Outstanding Net-Zero Transition Strategy</li></ul> |
| International Finance | <ul style="list-style-type: none"><li>Best Green Initiative—Banking, KSA</li><li>Best CSR &amp; Community Impact Initiatives</li></ul>                                                                              |



## Riyad Bank Contact

# Contact the investor relations for more information

## Investor Relations Contact



966 11 401 3030 Ext. 3502



Investor.relations@riyadbank.com



### Riyad Bank Tower

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Building No. 3128

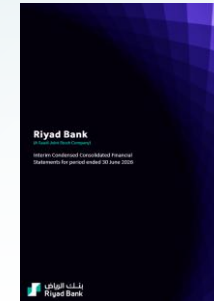
Postal Code 13519 – Secondary No. 6671

Riyadh, Kingdom of Saudi Arabia

## Riyad Bank Head Office


[Riyad Bank – Head Office Location](#)

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