



Q2 2021 Earnings Call

Tareq Al Sadhan, Chief Executive Officer Abdullah Al Oraini, Chief Financial Officer

Riyadh, 17th August 2021











Riyad Bank is the Third Largest Bank in Saudi Arabia

Q2 2021 Key Metrics

SAR

317 bn in Assets





202 bn in Deposits



3.0 bn in Operating Income

1.5 bn in Net Income

Third Largest Bank in Saudi Arabia



341 Branches (Licensed)



2,389 ATMs

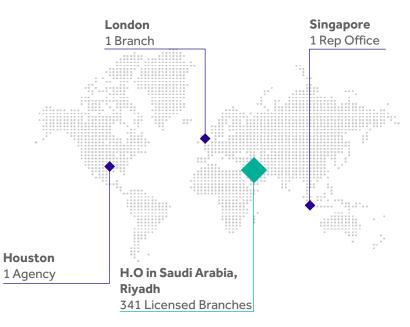


111,823 PoS

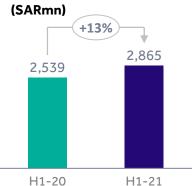
Ratings

BBB+ S&P **BBB+** Fitch

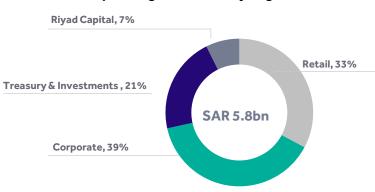
Riyad Bank Presence



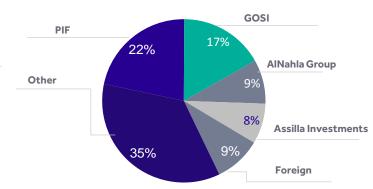
H1 2021 Net Income after Zakat



H1 2021 Operating Income Mix by Segment



Shareholder mix



Management Highlights









Q2 2021 Snapshot

Strategy



- Activated a new phase of the transformation 2025.
 - Value through innovation.
 - Enablement through next gen operating model.
 - Efficiency through digitization.

Financial Performance



- Net loans grew by 9.1% YoY to SAR 205 billion.
- Total Deposits grew by 1.2% YoY to SAR 202 billion.
- Total Operating Income grew by 3.7% YoY to SAR 5,802 million.
 - Efficiency ratio reached 34.4%.
- Net Operating income before Impairments and Zakat at SAR 3,808 million.
- Net Income grew by 12.8% YoY mainly due to increased NSCI and fee income and lower impairment charges for credit losses

Asset Quality, Capital & Liquidity



- Cost of Risk reached 47 bps.
- Capitalization remained strong with CET1 of 15.9% and total CAR of 19.3%.
- LCR and NSFR Ratios reached to 176% and 126% respectively.
 Regulatory LDR stood at 77%.

KSA Macroeconomic Environment







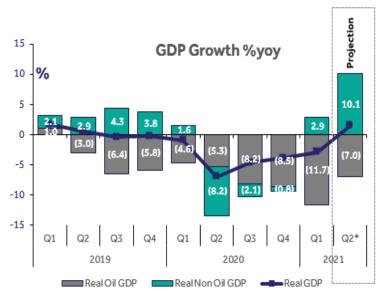


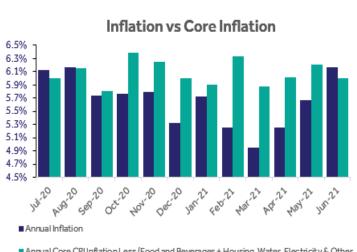


Macroeconomic Snapshot 1/2

Key Highlights

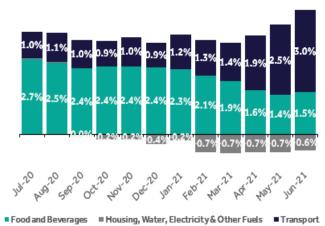
- Recent estimates for Non-Oil GDP indicate sharp recovery at 10.1% in the 2nd quarter of 2021 as restrictions eased. Overall GDP recorded a growth by 1.5% for the first time since the start of COVID-19 pandemic
- Overall price level has risen and recorded 6.2% in June 2021 year on year, still led by base effect and rise in transportation cost
- Core inflation (change in the costs of goods and services but does not include those from the food and energy sectors) declined in June 2021 which indicates a slower long-term inflation
- Interest rates remain low while the spread between SAIBOR and LIABOR increased further in June 2021

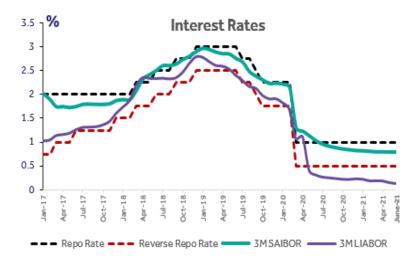




 Annual Core CPI Inflation Less (Food and Beverages + Housing, Water, Electricity & Other Fuels + Trasportation)

The Weighted Contribution of the Annual Inflation Rate





Source: SAMA, GASTAT

* GASTAT Projections





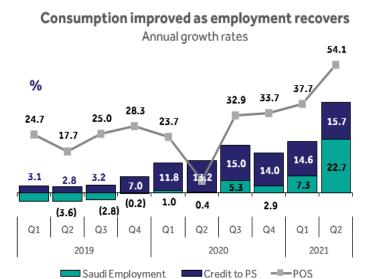


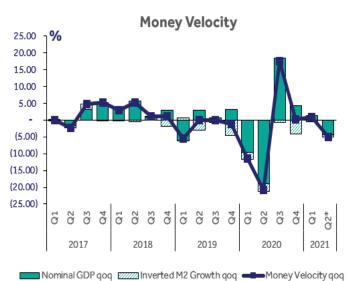


Macroeconomic Snapshot 2/2

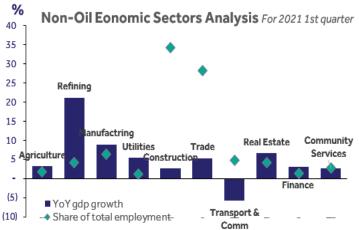
Key Highlights

- 2nd quarter data indicate a full recovery in employment and consumption. Saudi employment rose by 23% driving consumption and credit by 54% and 16%, respectively.
- Velocity of M2 money (the rate at which money is exchanged in the economy) has decreased in the 2nd quarter of 2021 at 0.34
- Overall employment flattened in the 2nd quarter driven by 5% fall in Non-Saudi employment.
- Petroleum refining, manufacturing, and real estate activities are the fastest growing sectors postpandemic with less than 20% of employment share. While construction and trade (+60% share) had a slower growth













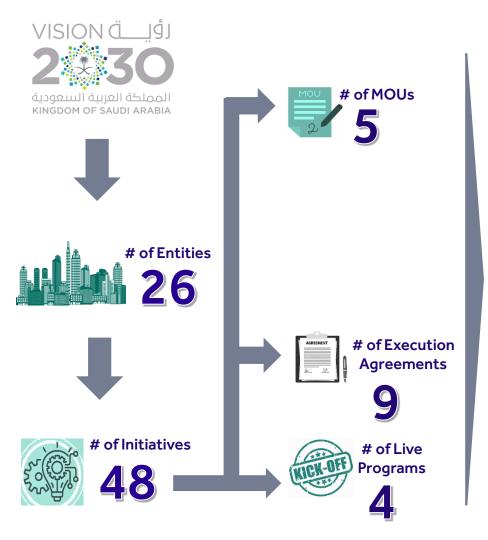






Vision 2030 initiatives

Riyad Bank is fully committed to the success of the National Agenda



The initiatives contribute to ...

KPIs of the Saudi vision 2030



- Program 100%
- Program 90%
- **Agency program**
- **Tourism Partnership** Program (TPP)

signed 25

29th Apr 2021



Future initiatives for the present (10)

25

KPIs

KPIs

signed

13th June 2021

برنامج تطوير الصناعة الوطنية والخدمــــات

Developing Execution Tools for NIDLP Strategic Dimensions

KPIs

signed

17th Mar 2021

- برنامج ريــــادة الشركات الوطنية
- **Financial Support Initiative for NCPP**

Agency Services

KPIs

signed

14th Mar 2021

Strategy Update











Structural and recent shifts in the industry require us to chart a new course for the Bank

Recent trends



Increasing customer expectations around digital sales and service.



Depressed demand and compressed margins due to COVID-19



Imperative to renew effort to reinforce our competitive advantage



Growing competitive intensity with recent M&As in the region.













Transform core engine

Transform core engine: Overhauling performance management and productivity across core business lines, cultivating innovation and digitization culture, and improving the health of the organization.

Key Achievements:

- · Increased customer's base, net profits and deposits and market share.
- Significantly developed the technical infrastructure to meet customer's needs during Covid-19 outbreak.
- Jumping 25 points in the Organizational Health Index score placing Riyad Bank in the top quartile of measure globally.

2021...onwards



Accelerate growth and innovation

Penetrate new and existing segments through innovative products and services, and improve customer experience.

Majority of the approved bank Riy wide strategic initiatives have its kicked off in Q2 2021. Some initiatives implemented earlier

H₁ 2021

have started to deliver benefits

Riyad Bank expects to reap most of its benefits through strategic initiative execution from H2 2022









... Which will be delivered across 3 areas and support our aspiration to

become the Best Bank in KSA



Value through innovation

Creating new markets through digital eco-systems, disrupting me-too propositions, integrating Advanced Analytics into BAU

Efficiency through digitization

Improve organization productivity including front to back digitization

Enablement through next gen operating model

Transforming core technology infrastructure and operating model through agile

..To reach

Strategic

themes...



aspiration









Financial Results Overview











H1 2021 Key Highlights

H1 2021 Vs. H1 2020

1.2% 7.5% 9.1% 5.9% 10.0% **Balance Sheet** Investments, net Customer Demand & other Loan and **Total assets** deposits deposits advances, net Credit related impairment 3.3% 3.7% 4.7% 12.8% decreased by 45%. Income **Statement** Cost of Risk in H1 2021 decreased **Total operating Net income** Fee and other **NSCI** to 47bps from 95bps in H1 2020. income income

Asset Quality, Capital & Liquidity

- NPL ratio 1.84 % and NPL coverage at 124 %
- Capital position: CET1 ratio of 15.9% and Total Capital Adequacy Ratio of 19.3%.
- Strong funding and liquidity with Loans to deposits ratio (incl. Sukuk)) of 97% and Regulatory LDR stood at 77%, Net Stable Funding Ratio of 126% and Liquidity Coverage Ratio of 176%.
- Leverage Ratio of 11.6%.







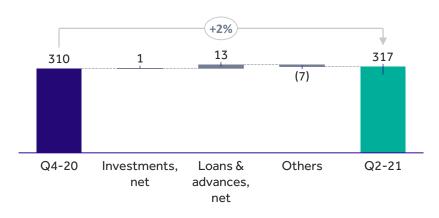


Financial Highlights – Balance Sheet

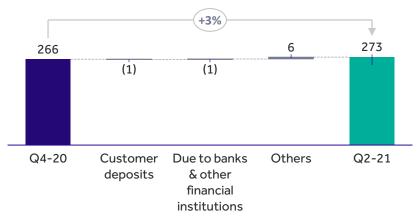
Balance sheet growth supported by continued growth in loans

SAR (mn)	2Q 2021	1Q 2021	QoQ % change	2Q 2020	YoY % change
Cash and balances with SAMA and financial institutions	48,732	48,370	+0.7%	45,637	+6.8%
Investments, net	57,122	56,934	+0.3%	53,962	+5.9%
Loans and advances, net	204,743	196,443	+4.2%	187,651	+9.1%
Total assets	317,266	308,036	+3.0%	295,083	+7.5%
Customer deposits	202,453	198,598	+1.9%	199,987	+1.2%
Debt securities in issue	8,710	8,648	+0.7%	5,683	+53.3%
Total liabilities	272,716	263,809	+3.4%	254,297	+7.2%
Total shareholders' equity	44,551	44,228	+0.7%	40,786	+9.2%
Risk weighted assets	280,517	274,610	+2.1%	266,463	+5.3%
Tier 1 ratio	15.9%	16.1%	-1.4%	15.3%	+3.7%
Total capital adequacy ratio	19.3%	19.7%	-1.6%	17.8%	+8.5%

Total Assets Growth Drivers (SARbn)



Total Liabilities Growth Drivers (SARbn)







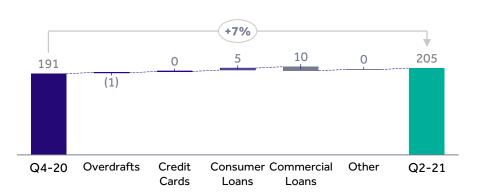




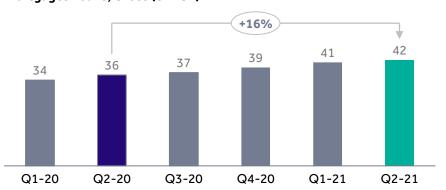
Assets & Lending

Loan growth mainly driven by commercial and retail loans

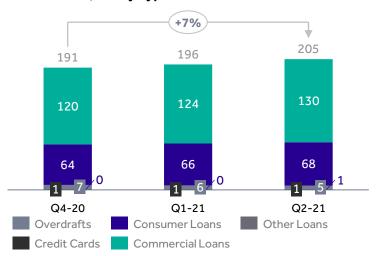
Loans & Advances Growth Drivers (SARbn)



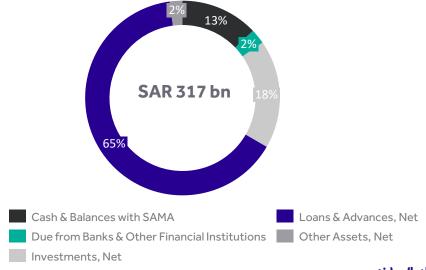
Mortgages Loans, Gross (SARbn)



Loans & Advances, Net by Type (SARbn)



Total Assets Mix (SARbn)







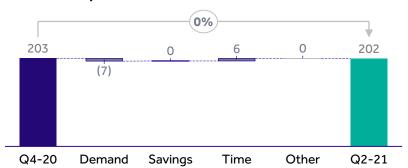




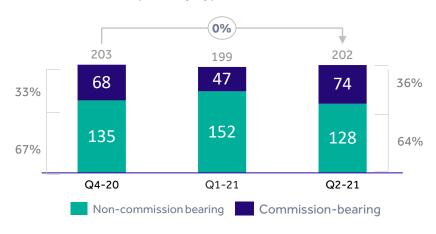
Liabilities and Funding

Strong Funding Profile

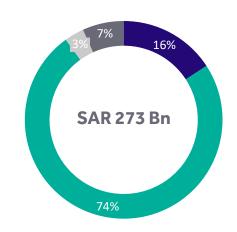
Customer Deposits Growth Drivers (SARbn)



Total Customer Deposits by Type (SARbn)



Total Liabilities Mix (SARbn)











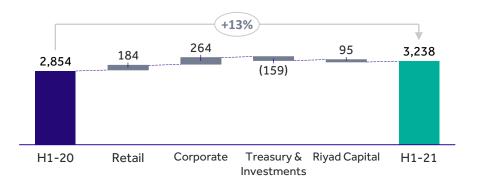


Financial Highlights – Income Statement

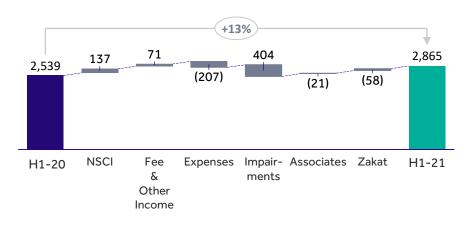
Net income growth due to higher operating income and lower impairment charges

SAR (mn)	H1 2021	H1 2020	YoY % change	2 Q 2021	1Q 2021	QoQ % change
Net special commission income	4,242	4,105	+3.3%	2,146	2,096	+2.4%
Fee and other income	1,560	1,489	+4.7%	832	728	+14.3%
Total operating income, net	5,802	5,594	+3.7%	2,978	2,824	+5.5%
Operating expenses	(1,994)	(1,786)	+11.6%	(1,012)	(982)	+3.0%
Net operating income before impairment charges	3,808	3,808	+0.0%	1,967	1,842	+6.8%
Impairment charge for credit losses and other financial assets	(484)	(920)	-47.4%	(238)	(247)	-3.7%
Impairment charge for investments	(66)	(34)	+94.5%	(10.6)	(55.5)	-81.0%
Net operating income	3,258	2,854	+14.2%	1,718	1,539	+11.6%
Share of earnings of associates, net	(20)	1	-3124.0%	(9)	(11)	-18.7%
Net income for the period before Zakat	3,238	2,854	+13.4%	1,710	1,529	+11.8%
Zakat for the period	373	315	+18.4%	198	175	+13.1%
Net income for the period	2,865	2,539	+12.8%	1,512	1,354	+11.7%
EPS	0.96	0.85	+12.8%	0.50	0.45	+11.7%
ROAE before Zakat	14.6%	14.0%	+4.3%	15.4%	13.8%	+11.6%
ROAA before Zakat	2.1%	2.0%	+1.4%	2.2%	2.0%	+10.6%
Cost to income ratio	34.4%	31.9%	+7.6%	34.0%	34.8%	-2.3%

Net Income before Zakat Growth Drivers by Segment (SARmn)



Net Income after Zakat Growth Drivers by Type (SARmn)







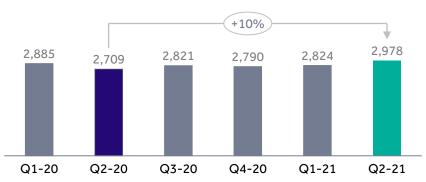




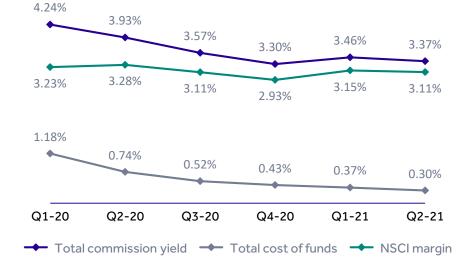
Income Trends

Income growth supported by balance sheet growth

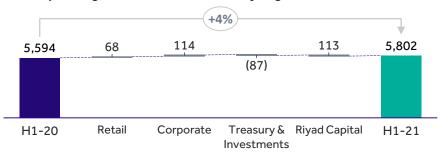
Total Operating Income, Net (SARmn)



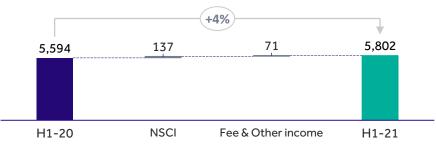
NSCI Margin, Yields and Funding Costs (%)



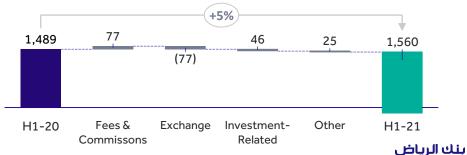
Total Operating Income Growth Drivers by Segment (SARmn)



Total Operating Income Growth Drivers by Type (SARmn)



Fee & Other Income Growth Drivers by Type (SARmn)







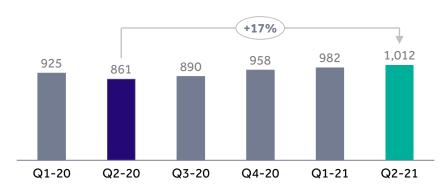




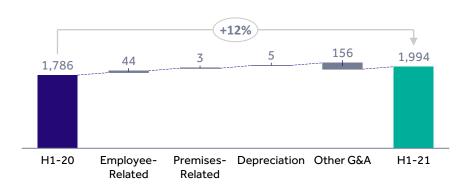
Expenses Trends

Continued cost efficiency despite banks' investment in its Transformation Program

Operating Expenses (SARmn)



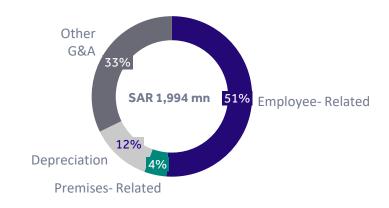
Operating Expenses Growth Drivers by Type (SARmn)



Cost to Income Ratio (YTD %)



H1 2021 Operating Expenses Mix by Type (SARmn)







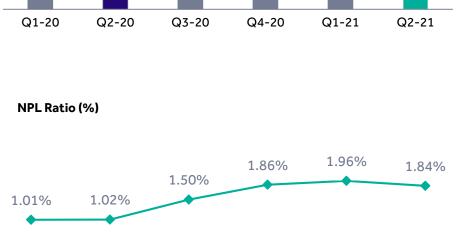




Credit Quality

Stable asset quality trends with solid NPL coverage ratio

Impairment Charge for Credit Losses, Net (SARmn) -60% 648 570 466 303 249 229 Q1-20 Q2-20 Q3-20 Q4-20 Q1-21 Q2-21



Q4-20

Q1-21

Q3-20









Q4-20

Q3-20

Q1-21

Q2-20

Q1-20

Q1-20

Q2-20

Q2-21

Q2-21



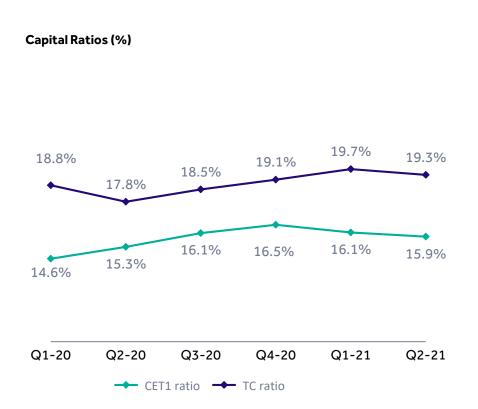






Capitalization

Capitalization well above regulatory minima and continues to support growth









Risk Weighted Assets (SARbn)









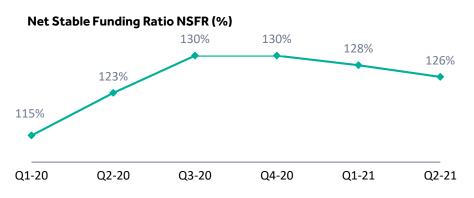


Liquidity

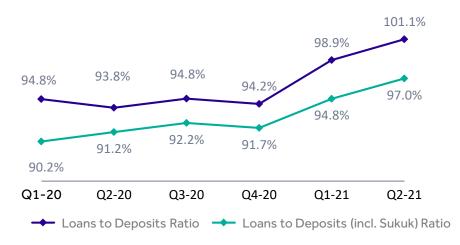
Liquidity continues to be at comfortable levels

HQLA and Liquidity Coverage (SARbn/%)





Loans to Deposit Ratios (%)



Basel III leverage Ratio (%)



2021 Outlook



MOST







2021 Guidance

Riyad Bank Guidance

Guidance Metric	FY 2020	2021 Guidance	H1 2021 Actual	2021 Updated Guidance
Loans, Net	SAR191 Bn (+10% YoY)	High single digit % growth	SAR205 Bn (+9.1% YoY)	High single digit %- low double digit % growth
NSCI Margin (%)	3.13%	-10bps to -20bps	3.12%	-10bpsto -20bps
Cost to Income (%)	32.4%	Below 34%	34.4%	Below 34%
Cost of Risk (%)	1.07%	0.8% to 1.0%	0.48%	From 0.6% to 0.8%
CET1 (%)	16.5%	Above 15%	15.9%	Above 15%
ROAE Before Zakat (%)	12.9%	Above 12%	14.6%	Above 13%

Appendix











Riyad banks' commitment to Environmental, Social and Governance (ESG) factors, started well before global trends



"Bukra", a comprehensive and long-term corporate social responsibility strategy, is aligned with the best practices of the most important local, regional and global frameworks, including Vision 2030, and the UN Sustainable Development Goals

Social

- Initiated Bukra Ambassadors initiative to encourage the employees to volunteer in different activities: Achieved: 269 volunteers / Total 534 Hours
- Donation accounts: Total 218,359 transactions SAR 9,248,010.66
- Financial Literacy Program: 123,255 beneficiaries
- Signed an agreement with Center For Autism Research KFSH to fund the center with SAR 10,000,000
- Ramadan Baskets: In collaboration with مؤسسة ركائز التفاؤل , we distributed 10,000 food baskets to 62 charity organizations around the Kingdom.
- Ramadan Meals: In collaboration with جمعية إطعام الخيرية, we distributed 100,000 meals throughout the month of Ramadan.
- Blood Donation: 308 donors donated 144,760 ML of blood

With Bukra, the Bank is targeting the following UNSDGs:





























Governance

- 6 Independent Board Directors
- 4 Board Subcommittees
- Adopted 2 new Governance policies and frameworks
- Updated communication guidelines to meet the needs of persons with disabilities

Environmental

- Recycling: From January till date: Papers 1,043 KG / Plastic 859 KG
- Q1 We recycled 62% of consumed papers in HO Granada/ Q2We recycled45.4% of consumed papers in Head Office Granada
- Beach Cleaning Initiative: Eastern Region
- Saved 18% of electricity consumption in RB main building (With the exclusion of Granada building)









Government programs

SAR 290+bn in combating adverse impact of COVID-19 on Saudi Economy

Saudi Arabian Monetary Authority (SAMA)			Ministry of Finance	Ministry of Interior	Saudi Human Resources Development Fund	
To Private sector		To Banks	To Economy	To extend Iqama and visas for expats for three months without	SAR 5.3 bn to support private sector to employ and for training	
Corporate SMEs Deferred Payments Program extended till Q3 2021	Retail Free transfers between local banks Revaluated internet rates and other fees imposed on credit	Postponed SAMA supervisory Prudential policy measures (SRVs and ICAAP)	To increase Government Debt to GDP up to 50% Total of SAR 117 bn	Ministry of Municipal and Rural Affairs	General Authority of Zakat and Tax	
SAR 13.2 bn Funding for Lending Program	cards Refunded to the customers the exchange commissions on credit cards for canceled travels	Postponed of new regulations (Provisioning methodology and Basel III finalized reforms)	to support Private Sector ✓ SAR 70 bn in Q1-20 ✓ SAR 47 bn in Q2-20	1,400 economic entities to delay services fees payments for 3	To delay submission of declarations and payment of Zakat and VATs Replacing 15% VAT on real	
SAR 0.8 bn POS & E-commerce fees	Raise the limit allowed for payments via bank cards through POS to be SAR 300 without pin number	Requested banks to engage with the external Auditors to measure	SAR 47 bn to support health sector	Ministry of Commerce	estate transaction with 5% sales tax Saudi Financial Support Services	
SAR 6 bn Loan Guarantee Program	Raise transfer limit for digital wallets to SAR 20K Postpone the instalments for 6 months without interest or	Expected Credit Loss (ECL) to be reasonable and supportable	USD 0.5 bn to fund int'l efforts vs Covid-19	To delay 116 thousand commercial license	SAR 9 bn to cover 60% of salaries in	
	additional costs, for those affected by losing their jobs e of freezing Saudis customers'	Extended the Foreign Bank Branches Regulations (FBBs) execution	30% off to electricity bills for commerce and industry Defer SMEs installments	renewal fees for 90 days	the private sector Social Development	
Waived all fees on customers (refinance or lo Provided all electronic chann	accounts due to ID expiry until further notice. Waived all fees on customers (corporate and retails) related to refinance or loan settlement. Provided all electronic channels from issuing and renewing		financed by Development funds Threshold for the 1st home buyer VAT waiver	Postponing the collection of custom	Bank SAR 12 bn to support households and	
insurance policy and receiving various requests and inquiries from customers.		deposits and SAR 6.3 bn of deposit matured	to SAR 1 mn	duties for one month	to support nousenoids and SMEs	









Riyad Bank COVID-19 Initiatives

Supporting the economy and community while ensuring business continuity and safety of employees

Medical efforts



 Distributed 7,000 safety boxes containing masks, gloves, and sanitizers to all employees



 Donated SAR 17 million to the Ministry of Health under the "We are responsible and I am the First one" campaign.



Donated SAR 10.9 million to the Society Fund initiative by Ministry of human resources and social development



 Partnered with Saudi Food bank and various charities to distributes 10,000 food boxes to families in need Ramadan.

Economic efforts

- Through SAMA credit relief initiatives channeled via the bank, 10,636 loans and 2,301 entities were deferred, amounting to total volume of payment deferred of SAR 19.87bn
- Postponed loans installment for all public and health workers for 3 months starting from April in recognition of their service during the crises.
- Collaborated with the ministry of communications and information technology to distribute 677 tables to students to facilitate their study from home efforts.

Work Continuity

- 100% of work capacity
- Maintaining social distance principle and flexible working hours
- Daily deep cleaning of all bank premises

Employees

- Hot lines and App for employees
- Employee booklet that includes general awareness, Covid-19 preventive measures, policies.
- 40+ awareness messages (email, text messages and calls)

Customers

- Marketing campaigns to encourage customers to use the digital channels
- Delivering ATMs cards to customers homes

Investors

Conducted multiple calls with investors and analysts





























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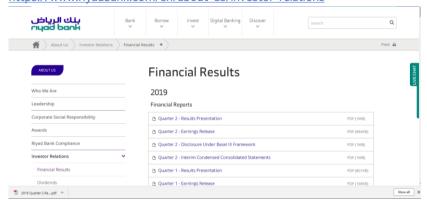
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